

THE ASSISTED DIGITAL CONVENIENCE STORE



Axis Bank Presentation



About Vakrangee



Our Profile

Vakrangee is a technology-driven company, focusing on creating India's largest network of last-mile retail outlets. We have emerged as a "one-stop shop" digital convenience store providing a variety of services such as Banking, Insurance, ATM, E-governance, E-commerce, Logistics and Financial Services. "Vakrangee aims to be the most trustworthy physical as well as online convenience store across India."



10,000+ Nextgen Kendras*

One of the large franchisee network companies with presence in 7,250+ postal codes.



25+ Years

Founded in the year 1990, Vakrangee has 25+ years of service excellence.



Debt-free Company

A company with zero debt.



About Vakrangee

PAN India Presence

Strong Senior Mgmt. team in Place Debt Free &
Strong
Balance
Sheet in
Place

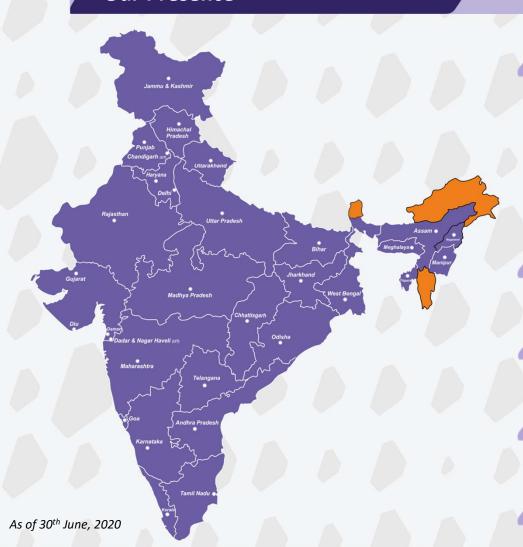
WELL POISED FOR STRONG GROWTH

All Regulatory Compliance in Place Zero
Promoter
Pledge &
Promoter
Stake
Increased

Scalable
Franchisee
Model with
Strong
Operating
Leverage



Our Presence



34,200+ OUTLETS

10,000+ Operational OUTLETS

24,200+ OUTLETS under onboarding process

32 STATES & UTS

560+ Districts Covered

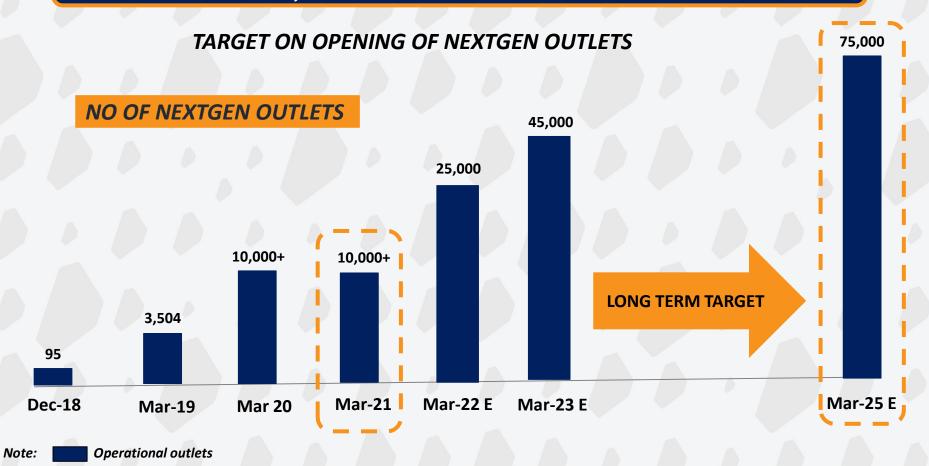
7,250+ Postal Code Covered

~70% Presence in Tier V & VI Cities



Vakrangee Nextgen Kendra - Roadmap

PLANNED TARGET IS TO HAVE LAST MILE PAN INDIA PRESENCE ACROSS ALL POSTAL CODES, ALL DISTRICTS & ALL BLOCKS IN THE COUNTRY.





Vakrangee Nextgen Kendra – Scope of Services

BFSI & ATM SERVICES



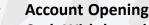








Other PSUs













भारतीय राष्ट्रीय भगतान

NATIONAL PAYMENTS CORPORATION OF INDIA

Indian Bank

इंडियन बैंक



Non-Financial Transactions







(White Label ATM License)















- **Money Transfer**
- **Lead Generations** of Personal/Home/ **Business Loans**







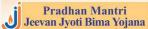






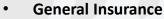


















Vakrangee Nextgen Kendra – Scope of Services

ASSISTED E-COMMERCE SERVICES









- Online Shopping of Goods
- Online Shopping of Jewellery









Online Shopping of Medicines

Mobile/DTH Recharge

• Telemedicine services













- Bill Payments
 This comis
 - E-Mitra services in Rajasthan











- Train Ticket Booking
- **Bus Ticket Booking**
- Flight/Hotel Ticket
 Booking



Awards & Recognition



- Vakrangee makes history by setting GUINNESS WORLD RECORDSTM title for the *Most stores* launched simultaneously on 14th January 2019
- Launches 1107 Nextgen Vakrangee Kendra stores across the country at 11.07 Am on the same day
- Overall the Company launched 3,300+ stores on a Pan India basis
- This is the highest number of stores opened anywhere in the world



- Vakrangee has been awarded as the best 'FINANCIAL SERVICES RETAILER OF THE YEAR' at the Indian Retail Awards 2019.
- Award recognises company's 'Nextgen Vakrangee Kendras' growth and customer satisfaction in 2018-19.
- The objective of the Indian Retail Awards is to recognize the Retailers who are closing the gap between operational reality and consumer expectations with great retailing practices.



Awards & Recognition



Globally ranked No.1 in the Sustainalytics ESG Risk rating rankings out of the 668 companies assessed in the Software and Services industry across worldwide



Achieved "B" Score from CDP for Environmental Practices, Better than the Industry's Average (Asia regional average of D, Global Average of C)



Now a Part of S&P Global

Globally ranked No. 13 Company in the global industry ranking and ranked No. 9 in the Corporate Governance global industry raking based on RobecoSAM – S&P Global ESG Score.



Included in the Bloomberg's 2021 Gender-Equality Index (GEI). The 2021 Bloomberg GEI comprises of 380 companies across the world with a combined market capitalization of USD14 Trillion Headquartered in 44 countries and Regions across 11 sectors.



Vakrangee presence in LWE affected areas and Tribal areas

Current Presence and Potential in LWE Districts

Total LWE districts

90

Total Nextgen Kendras

654

Potential Nextgen Kendras

39,000

Current Presence and Potential in Tribal Area Districts

Total Tribal Area districts

164

Total Nextgen Kendras

1,221

Potential Nextgen Kendras

59,000



Pioneer in Financial Inclusion & Social Inclusion (1/2)

Vakrangee has played a pivotal role as a Business Correspondent over the last 5 years in driving Financial Inclusion in India



Number of BC points

Over 12,000 with 82% in Rural India



% of BSBDA opened by BC

~ 32%



Bank Accounts
Opened

12.5 Lakhs+



Number of Transactions at BC Point

15.5 Cr+



Value of Transactions at BC Point

32,850 Cr +



Fund Transfer Transactions

89 Lakhs+



Rupay Card Transactions at BC Point

16 Lakhs+



SSS schemes

13 Lakhs+



Pioneer in Financial Inclusion & Social Inclusion (2/2)

Vakrangee is the fastest growing and third largest White Label ATM player in India

Vakrangee's strong position as ATM player in Rural India

Parameter	Total Count	Vakrangee Count	Vakrangee Rank	% Share of Vakrangee	
ATMs in India	2,27,886	3,985	13	2%	
ATMs in Rural India	33,645		3	6%	
ATMs by WLA in Rural India	10,340		2	25%	
ATMs by public sector banks in Rural India	27,669	2,625	2	Not Applicable	
ATMs by private sector banks in Rural India	589		1	Not Applicable	



INR. 21,800 Cr+



87 Lakhs+



About Nextgen Vakrangee Kendra



Nextgen Vakrangee Kendra - Service Overview

Vakrangee Kendra offers a broad spectrum of services across different sectors to offer a "one-stop shop" solution for its customers.





Bronze, Silver & Gold Model

Bronze Kendra



Minimum area of 65 sq. ft.
One counter and ATM

Silver Kendra



Minimum area of 100 sq. ft.
Two counters and ATM

Gold Kendra



Minimum area of 300 sq. ft. Four counters, owner desk and ATM

Franchisees can select the model based on the business potential in their location, availability of space and capacity to invest.

Silver Model is good for less populated locations and Gold Model will allow more flexibility in operations and expansion of services.

Bronze Model can be opted in case of very less space available.



Silver and Gold – Kendra Outlet Photos

Silver Kendra Photo





Gold Kendra Photo







Key Features

Store Exclusivity & Consistent Branding	BRANDING	 Exclusive store model with same service level and same customer experience Standardized layout and design by L&H (Lewis & Hickey) Uniform and consistent branding for higher brand recall and visibility 	
Mandatory ATM In Each Outlet	H	 ATM at each outlet located within the store Potential to enhance the footfall significantly Additional stream of revenues for both - the franchisee and the company 	
Centralized Monitoring System		 Centralized CCTV system Better security at the store Full compliance with RBI guidelines to maintain more than 90 days video recording back up 	
Digital Advertising	ADS	 Digital signage to enable centrally monitored advertisement campaigns To enhance the interaction between customers and partners Focus to initiate advertising revenue 	
PIN-Pad Devices		 To enable various kinds of payment modes at any Vakrangee Kendra Integration in process to start accepting RuPay/Debit/Credit card payments 	



ATM Advantage with Vakrangee



Additional Benefits

Cost Saving for the Bank

Better Customer Experience

In the absence of Vakrangee ATM, the customer will have to withdraw the money from the BC point. This will result in additional transaction cost to the bank.

The presence of Vakrangee ATM improves the overall look and feel of the outlet enhancing the customer experience.



Our Proprietary Technology

SERVICES PROVIDED THROUGH REAL-TIME INTEGRATION WITH PARTNER SYSTEMS

BANK – CORE BANKING SERVER ALL PARTNER SYSTEMS (e-commerce, e-governance, insurance, financial services & logistics)

Customer



Vakrangee Kendra Management System



Internet Connectivity



Vakrangee Kendra





ACCOUNTS TO BE MAINTAINED FOR REAL-TIME SETTLEMENT

BANK SETTLEMENT ACCOUNT

VAKRANGEE WALLET ACCOUNT

ATM SETTLEMENT ACCOUNT

Technology

- Technology platform integrated with CBS of various banks, delivering real-time & interoperable banking access.
- Biometric authentication enabling quick KYC and paperless banking.
- Integration with all partner systems across e-commerce, egovernance, insurance and logistics.
- Technical support available Resources at block level trained to handle day-to-day IT glitches and troubleshooting.

Internet Connectivity

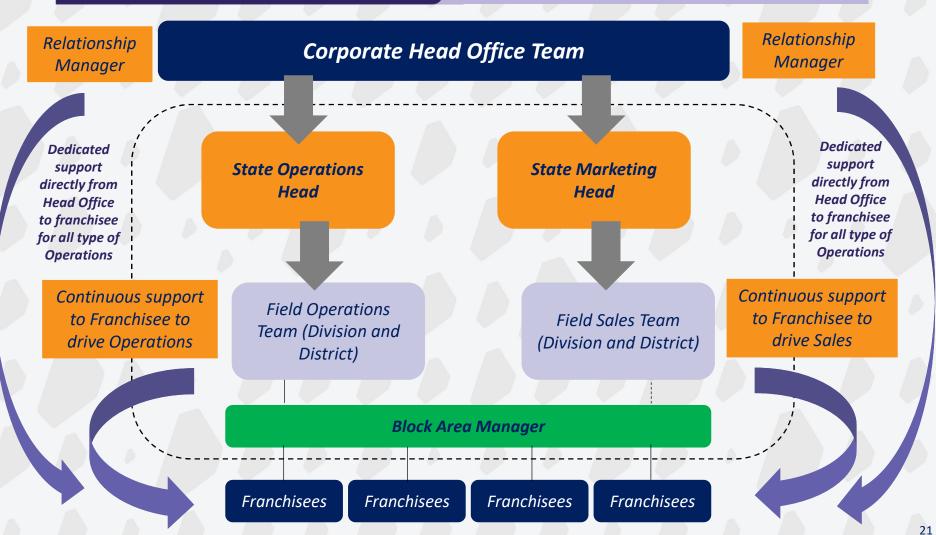
 Seamless connectivity through V-SAT or broadband internet.

Security Specifications

 Defined user policy - Authentication required for each and every user of the server; secured and safe transactions.



Operations Support for Nextgen Franchisee





Banking at Nextgen Kendras



Key Nextgen features for Banking

COUNTER FOR BANKING



We have a service counter for providing Banking services

SKILLED/TRAINED
BANKING PERSONNEL



- We have a trained banking personnel
- The person is IIBF certified, undergoes thorough due diligence before being appointed.

BANK LOGO AND BC
DETAILS



- Banks Logo is displayed on the main signboard of all Nextgen Kendras
- Displaying BC point details is a mandatory part of our Nextgen Kendra. Helpline number for customer support is also mentioned on it.

ENHANCED SECURITY
AT KENDRAS



- Cash Counting & Fake Currency Detection Machine is installed at each Kendra for cash counting & fake currency detection
- CCTV camera with Centralized monitoring



Service Counter for Banking







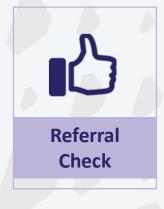
Each Nextgen Vakrangee Kendra has a counter where Banking services can be provided by the BC



Skilled banking personnel

The franchisee undergoes scrutiny in various forms to ensure that the right person is selected for providing banking services at the outlet.

The following needs to be done before the franchisee can start his operations as a BC:













Bank Branding in Nextgen Kendra





Bank Logo on main signboard





BC point details inside all Nextgen Kendras



Enhanced Security Features in Nextgen Kendras





Cash Counting & Fake Currency
Detection Machine is installed at
each Nextgen Kendra ensuring
genuine currency notes are
transacted at the Banking Counter







- CCTV camera with Centralized monitoring at all Nextgen Kendras
- Full compliance with RBI guidelines to maintain more than 90 days video recording back up



Parent Child Account Architecture

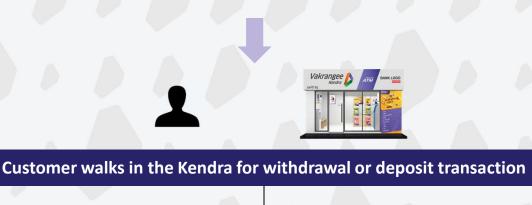


Parent Child Account Architecture Bank **Parent Account** Vakrangee will have a Vakrangee / Vakrangee Parent Account with the Bank Each Franchisee has a Virtual Franchisee 1 Franchisee 2 **Franchisee N** Wallet Account in VKMS (Vakrangee Kendra Management System) -**Virtual Wallet Virtual Wallet Virtual Wallet Inhouse proprietary Technology** Account 2 Account 1 Account N platform of Vakrangee Each Franchisee will open a Bank Account at the nearest bank branch which will be **Child Account 2 Child Account N Child Account 1** linked to the Virtual Wallet **Account**



Parent Child Account Architecture

Franchisee will refill his virtual wallet A/C with the Parent Bank



Cash Deposit by Customer



Customer A/C gets credited and Parent A/C gets debited



Customer hands over cash to Franchisee

Cash Withdrawal by Customer



Customer A/C gets debited and Parent A/C gets credited





Franchisee hands over cash to Customer



Parent Child Account Architecture

Franchisee raises request to Vakrangee in VKMS if he requires cash.

Amount to the maximum of his prepaid balance in Parent A/C is

transferred to Franchisee's Child A/C



Franchisee withdraws cash from his Child A/C in the nearest Bank



Recent developments in Government Outlook



Aligned with the Vision of Government

1

Ensure every citizen has access to a bank account

2

Ensure
availability of
Banking
Services within
5 kms of every
individual

3

Promote and increase digital transactions

4

Enable digital delivery of government services



Nandan Nilekani committee report - Deepening of Digital Payments

ATM

- •Cost of ATM transactions are high due to compliance and operations cost. Scheduled Commercial Banks are reducing investment in bank ATMs
- •Act as a channel for customer education, awareness and support to promote digital transactions.

Financial Inclusion

- •The committee suggested the need to evolve agent to provide more services
- Our Kendra acts as a point of contact for banking and other financial services.

Cash In Cash Out Network

- With a view to increase digital transaction, the committee recommends strengthening of BC infrastructure
- An architecture of Cash In/ Cash Out networks will include Bank Branches, ATMs, Business Correspondents and POS devices.

Card Payments-POS

- •The committee recommends each merchant to support at least one digital mode viz BharatQR, BHIM UPI QR or Cards
- •We have POS machine at all our Nextgen Vakrangee Kendra.



NITI Aayog Report

Credit facilities easily available in underserved and unreserved areas

Better access to credit

Banking for the unbanked

- 1. Ensuring universal access to bank accounts.
- 2. Access to digital payment services.

Securing the Unsecured

- 1. Ensuring universal coverage of insurance for life and accidents
- 2. We provide PMJJBY, PMSBY and Atal Pension Yojana.



Benefits to the Bank



Benefits to the Bank

Viability and long term sustainability of BC point

Due to the presence of multiple other services in addition of Banking at the retail outlet, BC outlet is profitable even after low contribution from banking services. It helps BC point to remain permanent and long term sustainable.

Meeting the regulatory obligation

As per the RBI guideline of opening up minimum 25% of the total number of "Banking Outlets" in unbanked rural areas, Vakrangee provides Banking partner to reach these unbanked locations through more than 80% of its Kendras in tier 5 and 6 remote locations.

No capital expenditure on Branch

Bank would be able to leverage the Infrastructure setup by Vakrangee including the entire one-time setup cost



Minimal Operational Costs

No initial setup cost or recurring operational costs such as fixed salary, rental and AMC expenses. Costs are transaction and performance based.

Huge Business Potential

- CASA Opportunity: Bank get access to deep rural cash flows and is centric to rural consumption.
- Asset and Liability Portfolio: Bank would get access to existing customer base and store footfalls.

Meeting the social obligation

As majority of the outlets are based in Tier 5 and 6 locations, it helps in delivering financial services at an affordable cost to vast sections of low income groups.



Thank You